



# HARROGATE AND RURAL ALLIANCE

Health & Social care working together with you

## HARA Update

### Scrutiny of Health Committee

### 10 September 2021



# HARA Vision

Deliver an integrated operating model that brings together community health and social care services for adults in Harrogate. Services will be aligned to defined primary care networks to create an enhanced local offer that delivers benefit for the population through maximising the local resource and assets”

- *Expressed as:-*
  - *“Health and Social Care Working with you”*
  - *“ A passion for wellbeing at the heart of our communities”*



# HARA - Background

- Established on 31 September 2019
- Alliance of Five Organisations
  - North Yorkshire County Council
  - Harrogate and District NHS Foundation Trust
  - Tees Esk and Wear Valleys NHS Foundation Trust
  - North Yorkshire CCG (as the successor organisation to Harrogate and Rural District CCG)
  - Yorkshire Health Network – Local GP federation
- Legal Framework
  - Two Section 75s
    - Provider – NYCC and Harrogate and District Foundation trust
    - Commissioner – NYCC and NYCCG
  - An alliance agreement
- Operating Model
  - Describes the way in which services are organised and managed operationally
- Core Services
  - Adult Social Care
  - Community Nursing and Therapy
- Legal Framework and Operating Model to be updated April 2022 - HARA board just completed three development sessions



# HARA – Achievements

- Integrated health and social care management with an Alliance Director
- Daily Huddles involving HARA partners
- Health and Social Care Discharge Hub at Harrogate Hospital
- Improved management relationships
- Joint operational management through COVID -19



# HARA – Development Focus

- Acute Response and Rehabilitation in Community Home and Hospital (ARCH) Service
  - Virtual Wards (including supported discharge and admission avoidance)
  - Acute Therapy In-reach
  - Bed based Rehab
  - Community rehab
- Development of Ageing Well Agenda
  - 2 hour community response service Linked to ARCH
  - Enhanced Care in Care Homes
  - Anticipatory Care
- Workforce and Culture
- Primary Care leadership role in HARA



# HARA – Structure

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Super Locality

Harrogate North

Harrogate South

Centrally Managed

ARCH

- Virtual Wards
- Acute Therapy In-reach
- Bed based Rehab
- Community rehab

Discharge Hub

2 Hour  
Community  
Response

Super Locality

Knaresborough / B'Bridge

Ripon



# HARA – Challenges & Solutions

- Most Effective Use of the Harrogate £
  - Reducing duplication
  - Continued Development of Home First Model
  - Development of Care Market
- Bringing other partners into the HARA Model using specific projects
  - Primary Care
  - Voluntary Sector
- New Ways of working
  - More co-location of workforce within a blended approach
- Different IT structure
  - User acceptance testing on the Yorkshire and Humber Care Record
- Workforce Gaps
  - HARA wide recruitment planned for Autumn 2021